

Request For Comments: IIROC Expert Investor Issues Panel

To: Mr. Mark Stechishin

From : Alan Goldhar

Date: May 7, 2021

In response to your request for comments, I have provided the summary below.

Commentary on Key Considerations

Much of your proposed committee structure is very similar to the structure employed by the OSC's Investment Advisory Committee (IAP). This structure seemed to work very well at the OSC and so I highly recommend your proposed structure, with a few amendments as outlined below.

One of the key success factors to the OSC's IAP was the diversity in membership. While it was probably very tempting for OSC senior management to recruit investment industry experts to the IAP for expediency (reduced learning curve), OSC management extended their search for members in various directions such as academia, public sector, the medical profession and industry. Each individual had expertise in their own areas of the specialty, which together made up a very strong team. Expertise from individuals at the provincial and federal government levels was also very helpful.

Individuals with expertise in each of the areas that I listed above should be considered for membership. The OAS IAP consisted of 9 members. The OCS Senior Committee consisted of 16 members. Somewhere in the middle is probably the ideal number of panel members. Term limits of 2 years (with a possible one-term renewal) is standard and reasonable. Another critical success factor will be the selection of an experienced and professional chair. To a large extent the success of this new panel will depend on the chair's ability to lead by example and support a team approach to each project.

Further Suggestions

Frequency and Format of Meetings

As indicated in your summary chart, the OSC IAP meets monthly, except in the summer months (July and August). That seems to work well.

Regularly scheduled IIROC staff should be invited to speak at monthly meetings to provide updates in their areas. External guest speakers should also be invited to speak at meetings on relevant and current events/issues.

Annual Report from the IAP

The Chair of the OSC IAP was responsible for issuing an annual report to the OSC Chair at the end June every year. This report summarized the IAP's objectives for the year and a summary of accomplishments throughout the year. You may want to consider a formal annual report to senior IIROC executive.

Research budget

The IAC Chair should be able to commission a research study, as applicable. A budgeted amount should be set aside at the beginning of each year.

I hope that my comments are of value to you as you move forward towards the establishment of this important new committee.

Thank you.

Alan Goldhar