

# Securities Industry Trends & Performance

**IIROC FAS Conference  
Kelowna, British Columbia  
September 2017**

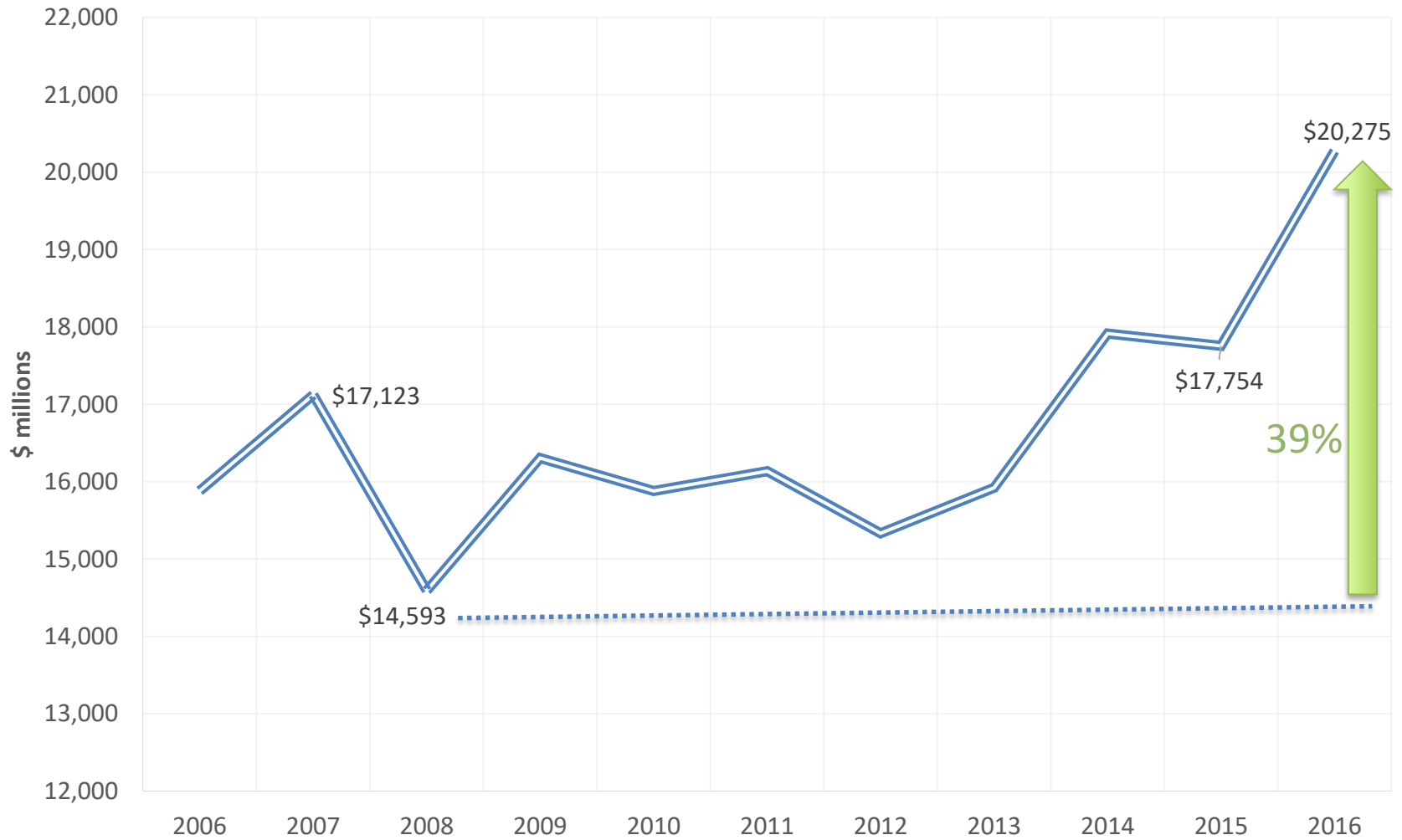
**Presented by:  
Jack Rando  
Investment Industry Association of Canada**



# 2016 Highlights

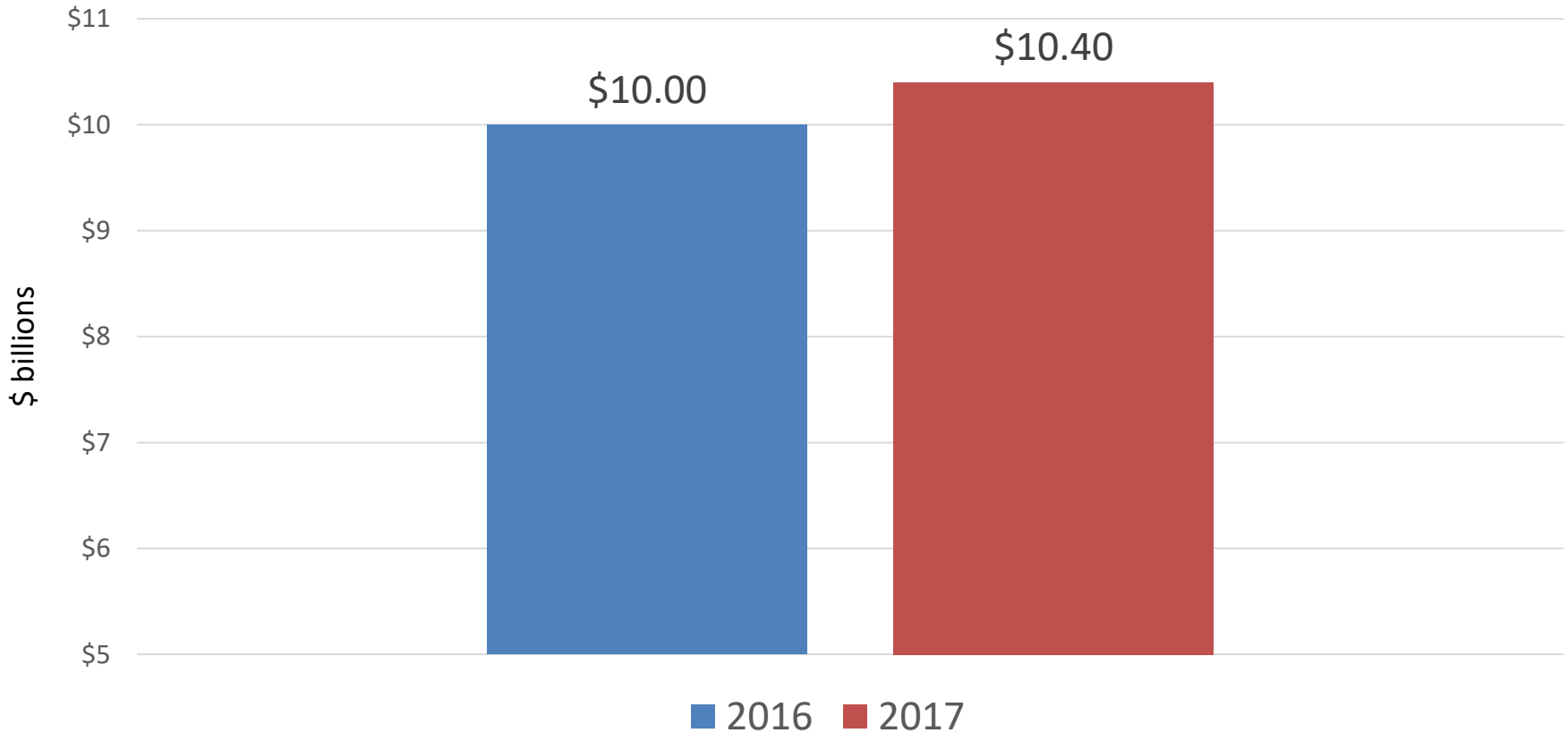
- Record Revenues and near-record Profits for Industry
  - But earnings performance still far from uniform
- Boutiques see 50% increase in YoY revenues
  - But cost pressures continue to weigh
- Nearly a Quarter of All IIROC Dealers Still Lost Money
  - But compares favourably to 2012 when 40% lost money
- Pace of Industry Consolidation Slows
  - But more amalgamations/closures could be on the horizon
- Industry employment at 8-year high
  - But employment composition in flux
- Another record year for fee-based revenues
  - But commission revenue continues to be displaced
- Positive contributions from capital markets business lines
  - But boutiques continue to lose market share

# Industry Annual Operating Revenue



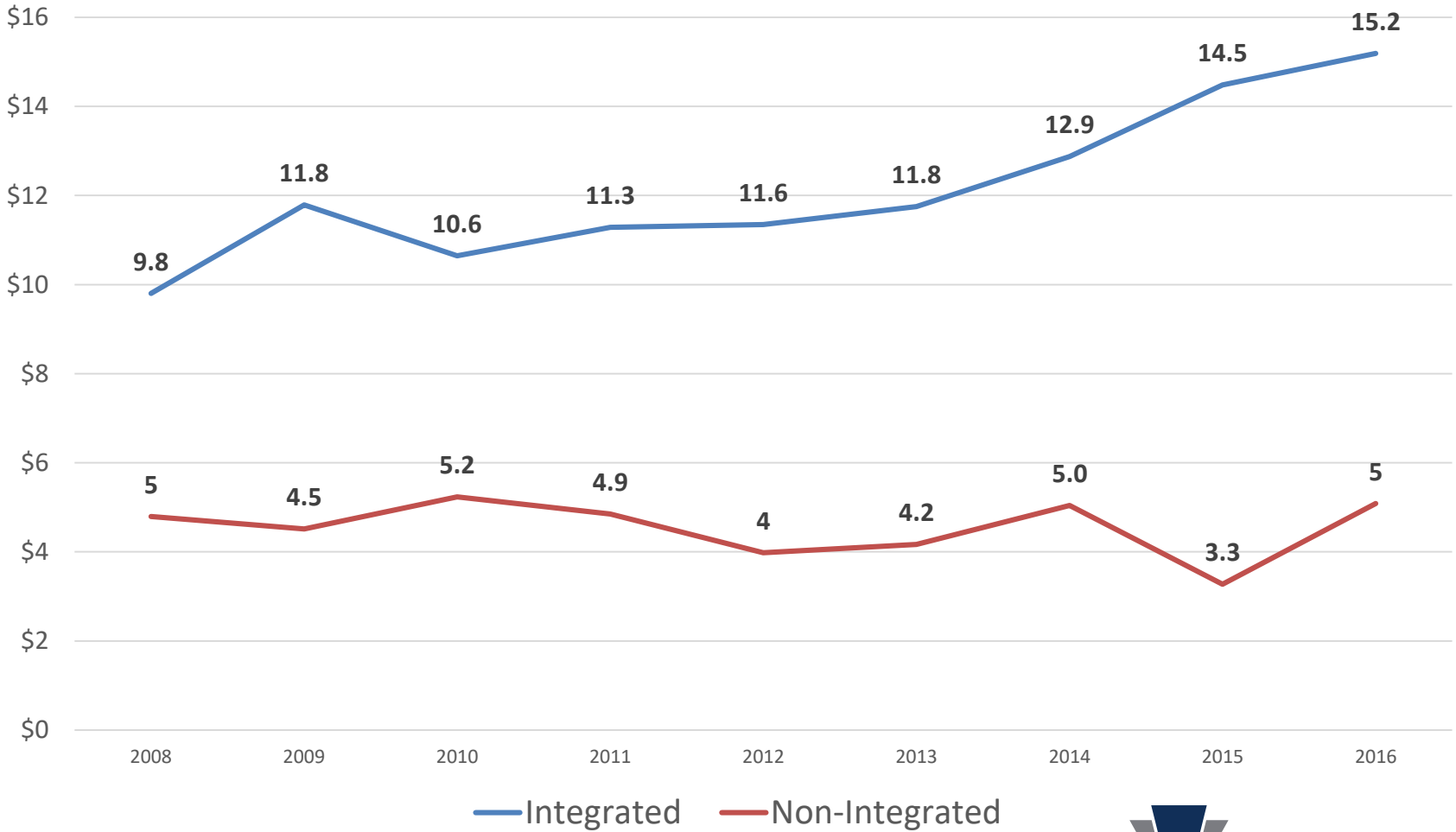
# Industry Operating Revenues

First 6 months: 2017 vs 2016

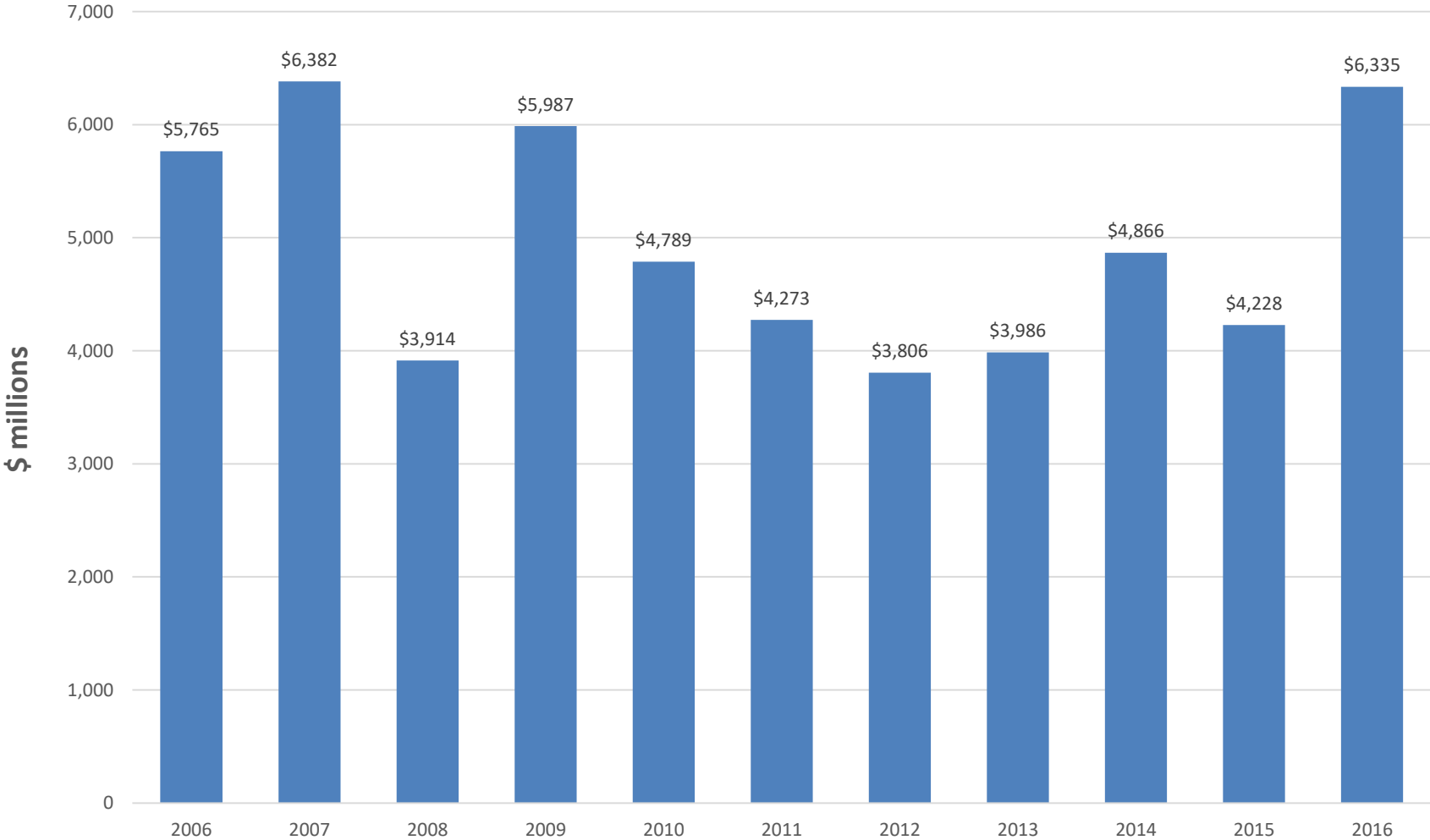


# Annual Operating Revenues (\$ Billions)

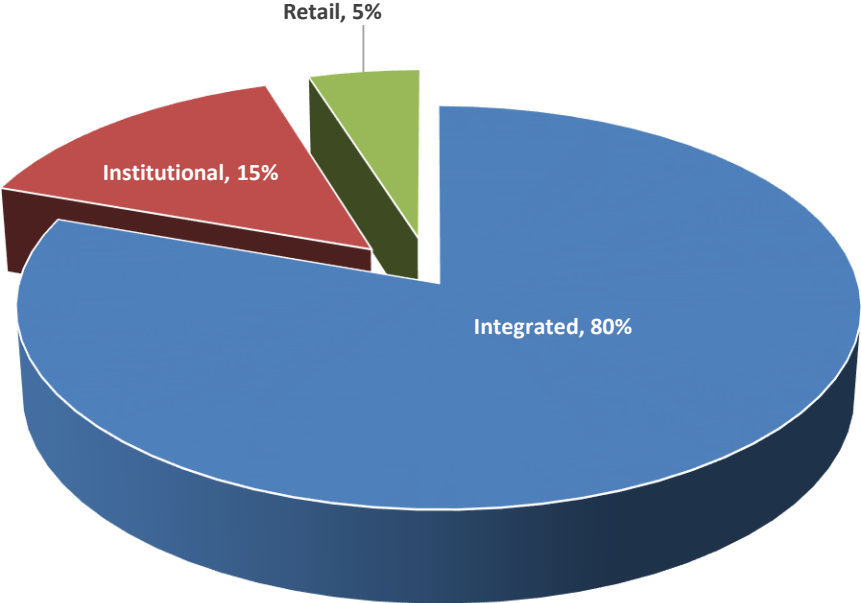
*Integrated Dealers vs Non-Integrated Dealers*



# Annual Industry Operating Profit



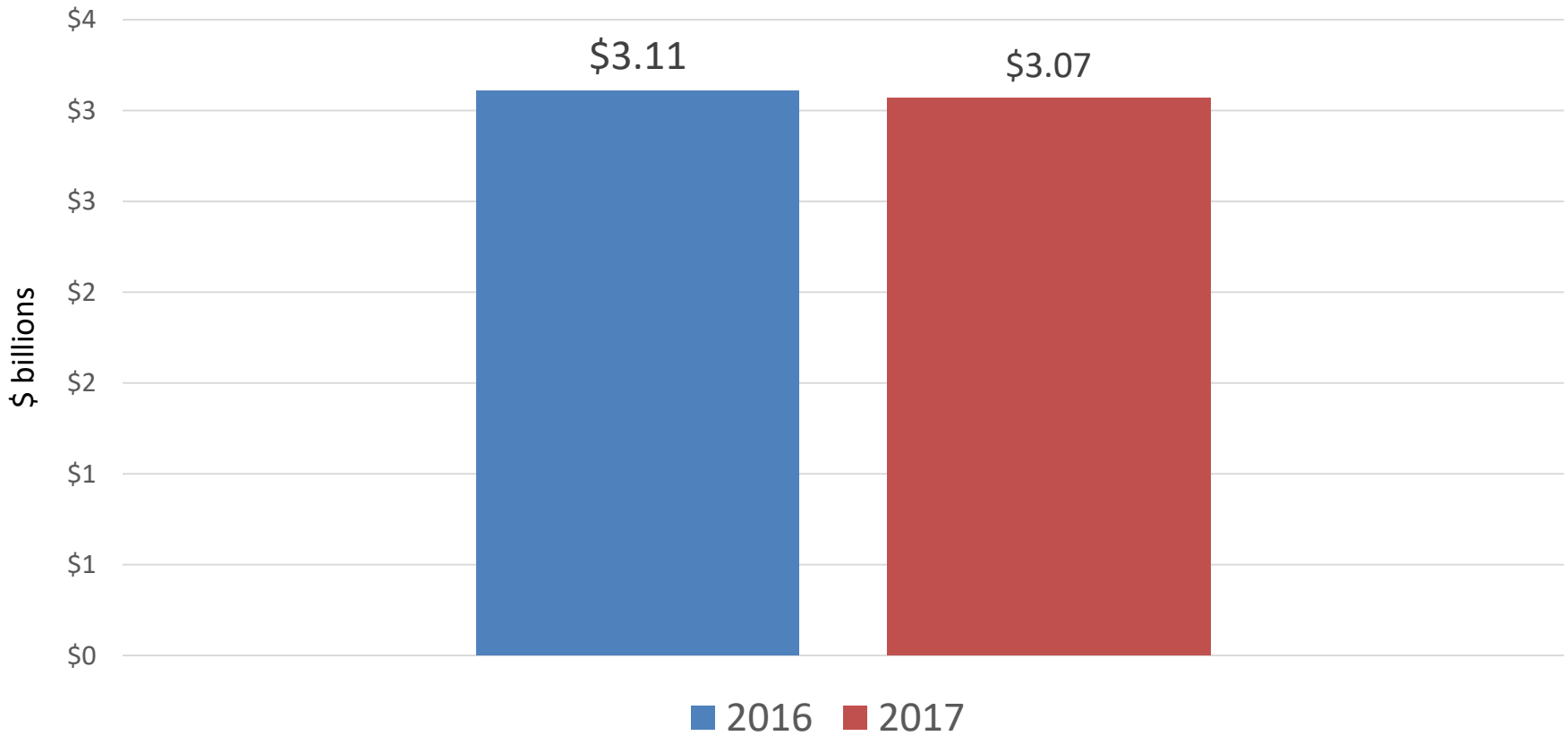
# Industry Profit Distribution for 2016



	2016	YoY % Change
Integrated	5,241 M	57%
Institutional	957 M	23%
Retail	319 M	51%

# Industry Profits

First 6 months: 2017 vs 2016

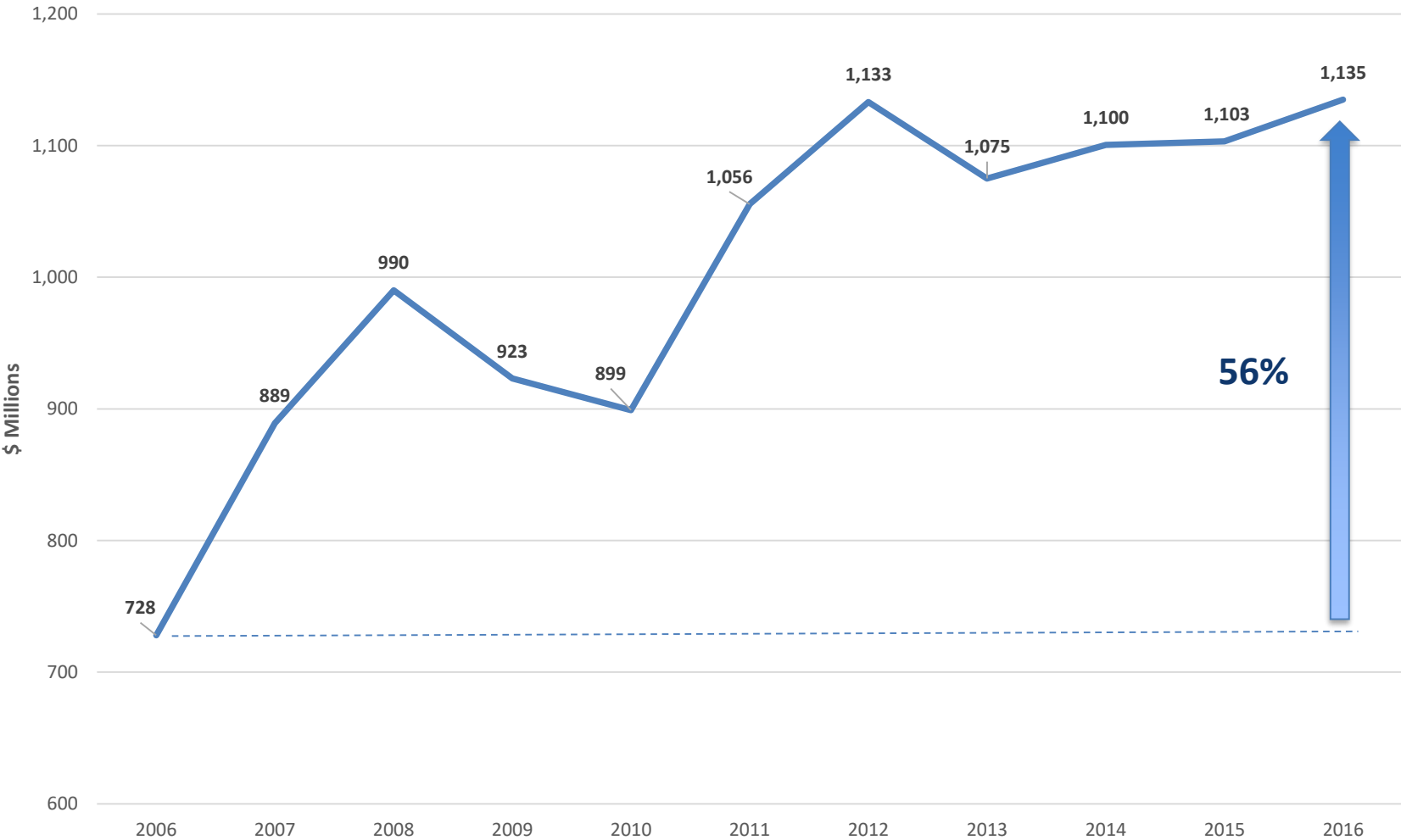




# Industry Operating Costs

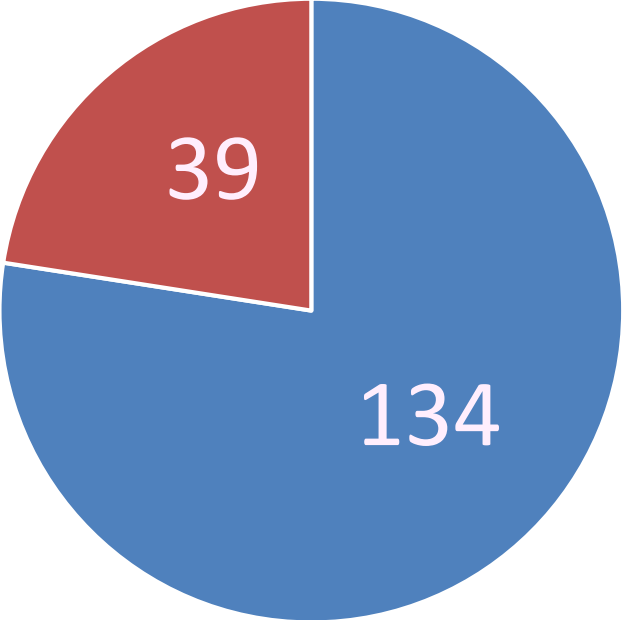


# Operating Costs for Institutional Boutiques



# IIROC Firms with Profits and Losses

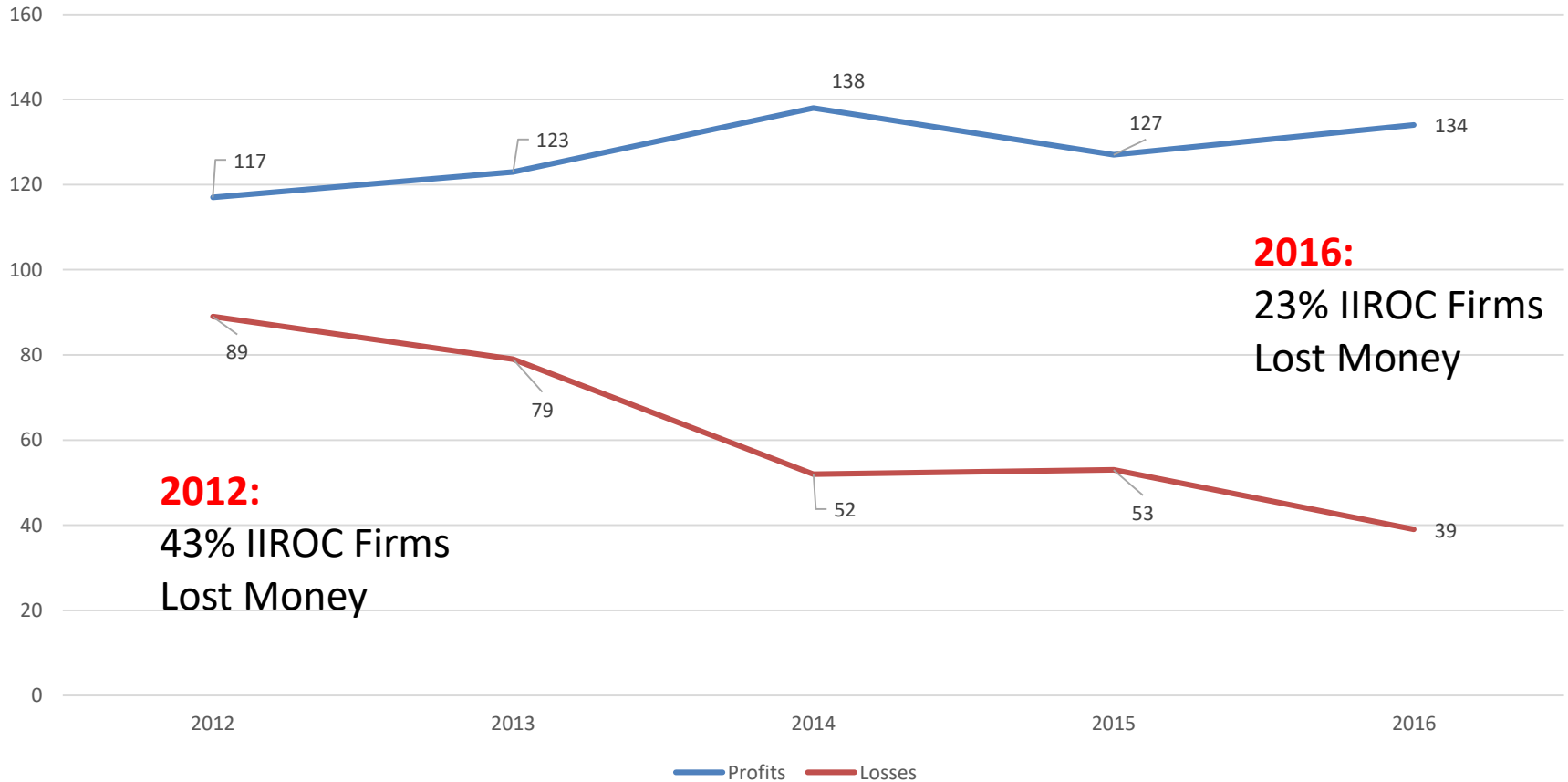
Year 2016



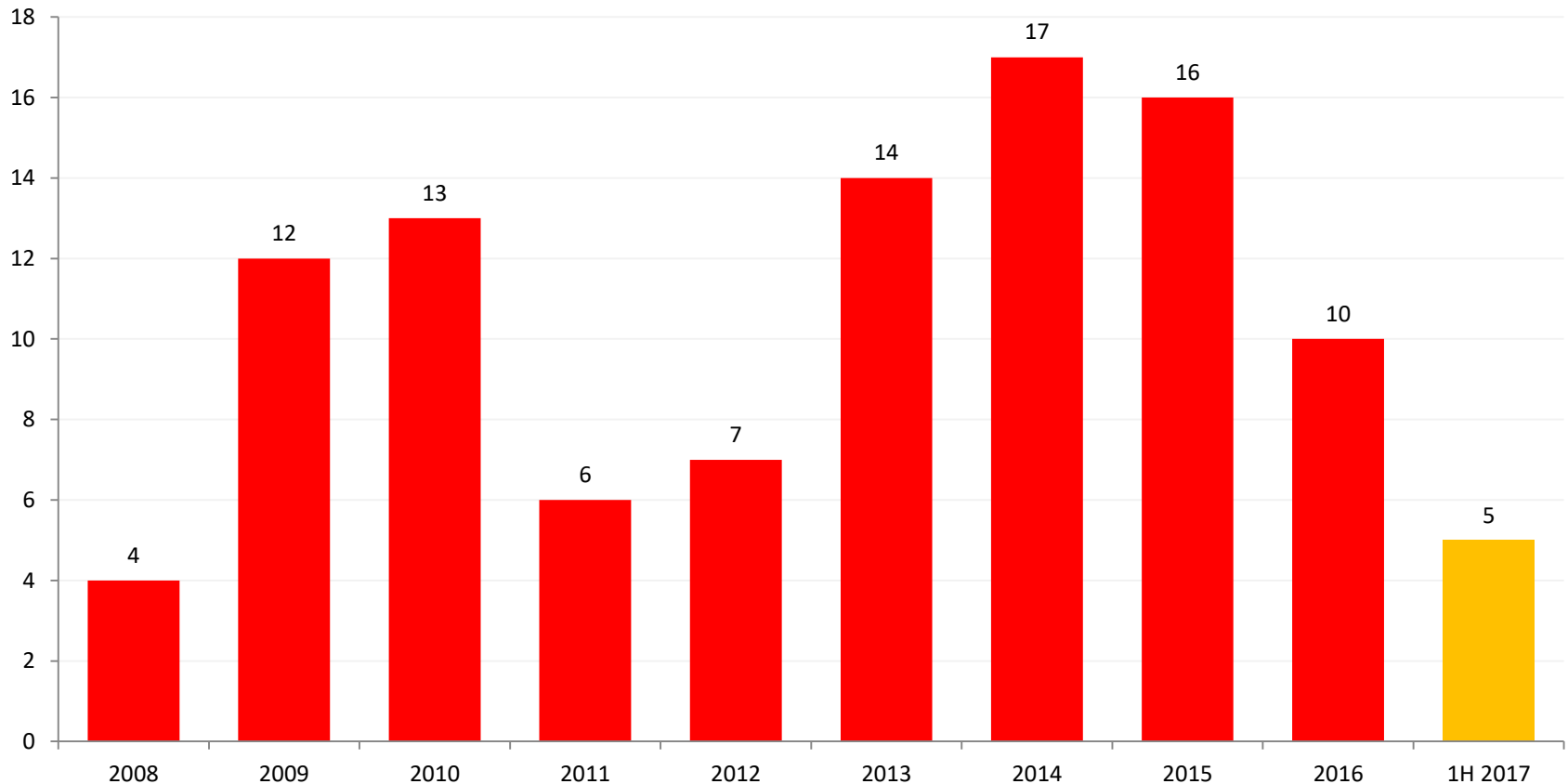
■ Profits ■ Losses

# Number of IIROC Firms with Profits and Losses

Annual

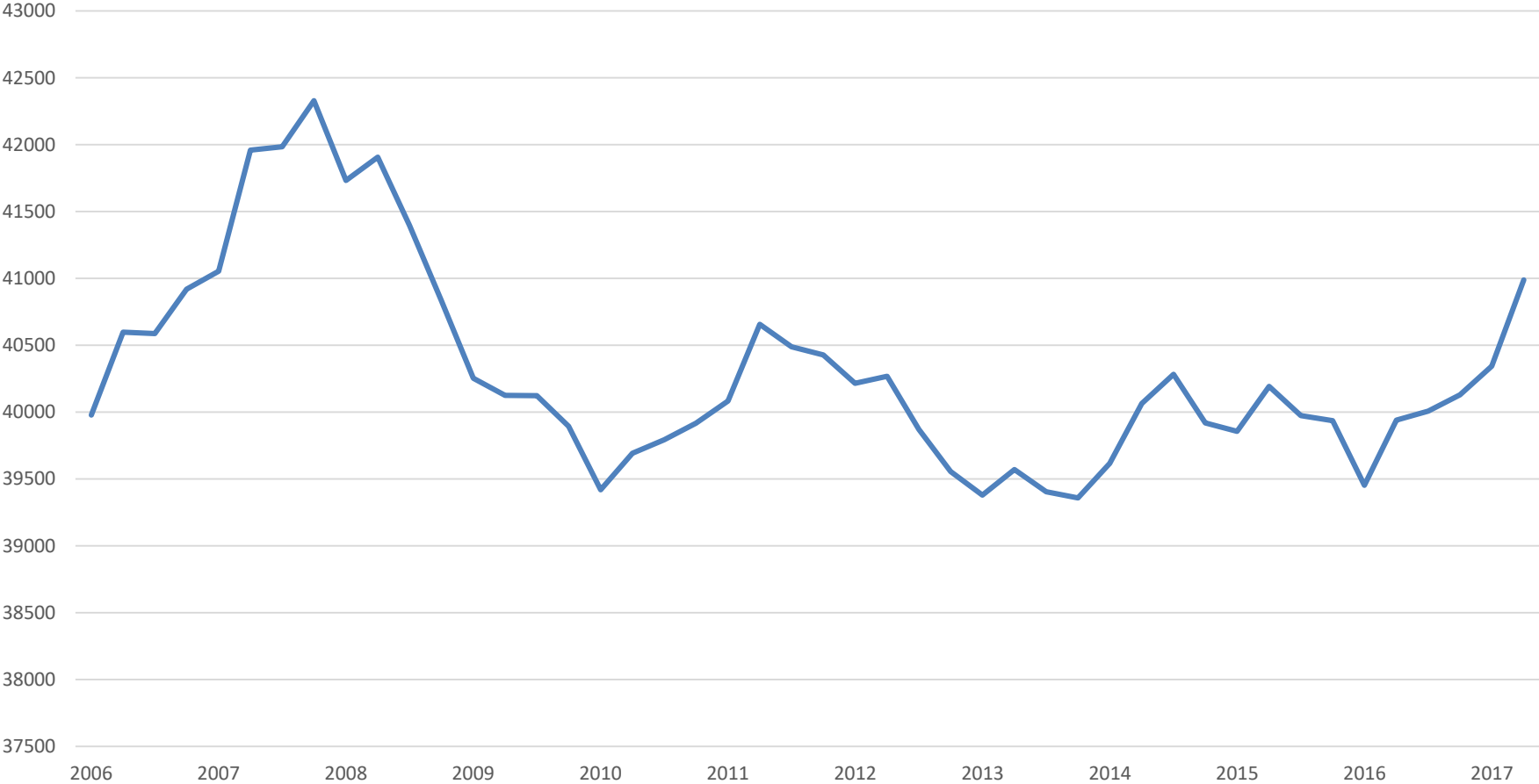


# Industry Consolidation: Number of IIROC Resignations\*

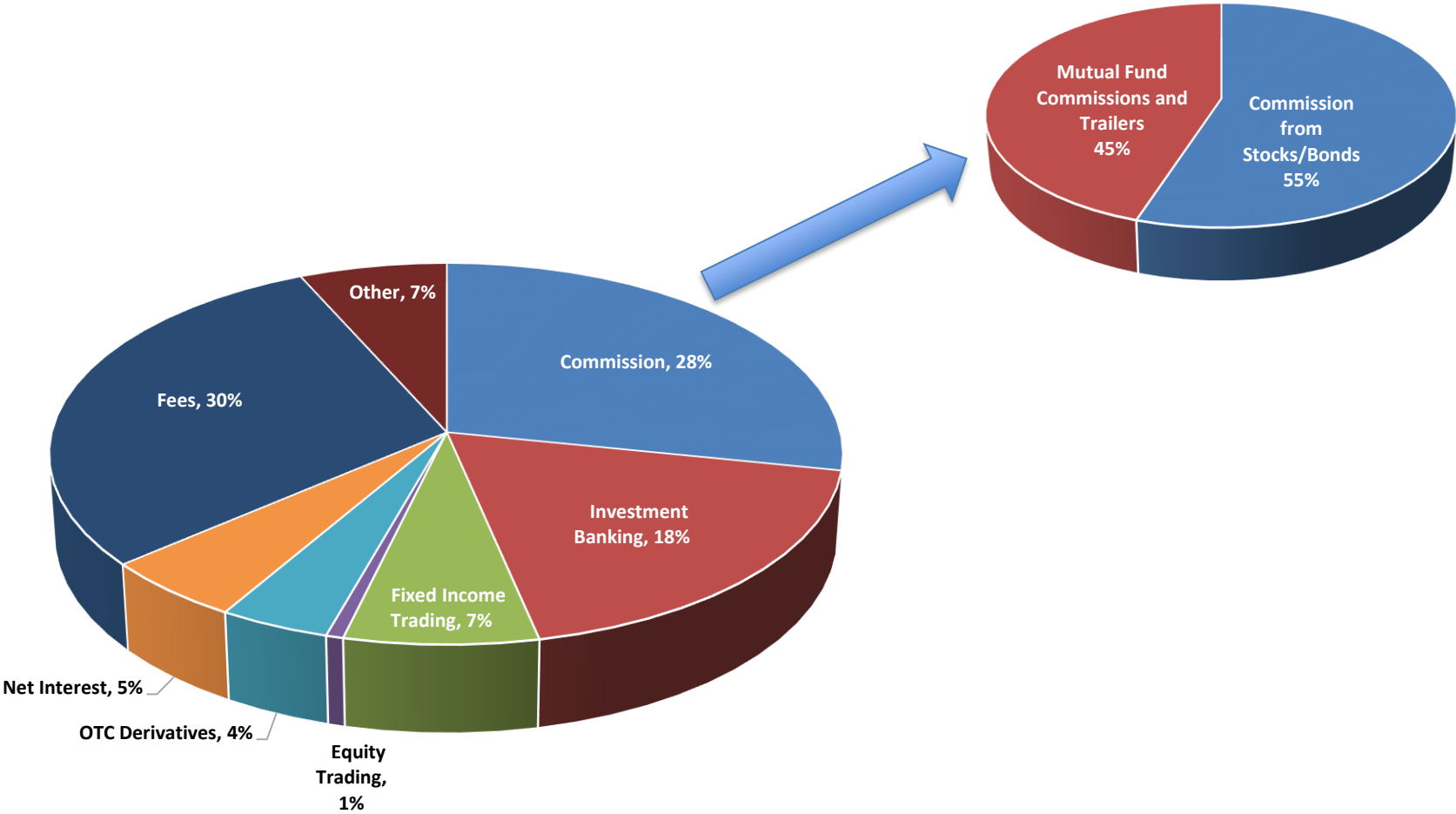


\* Resignations include dealer amalgamations, acquisitions, suspensions and terminations

# Total Industry Employment



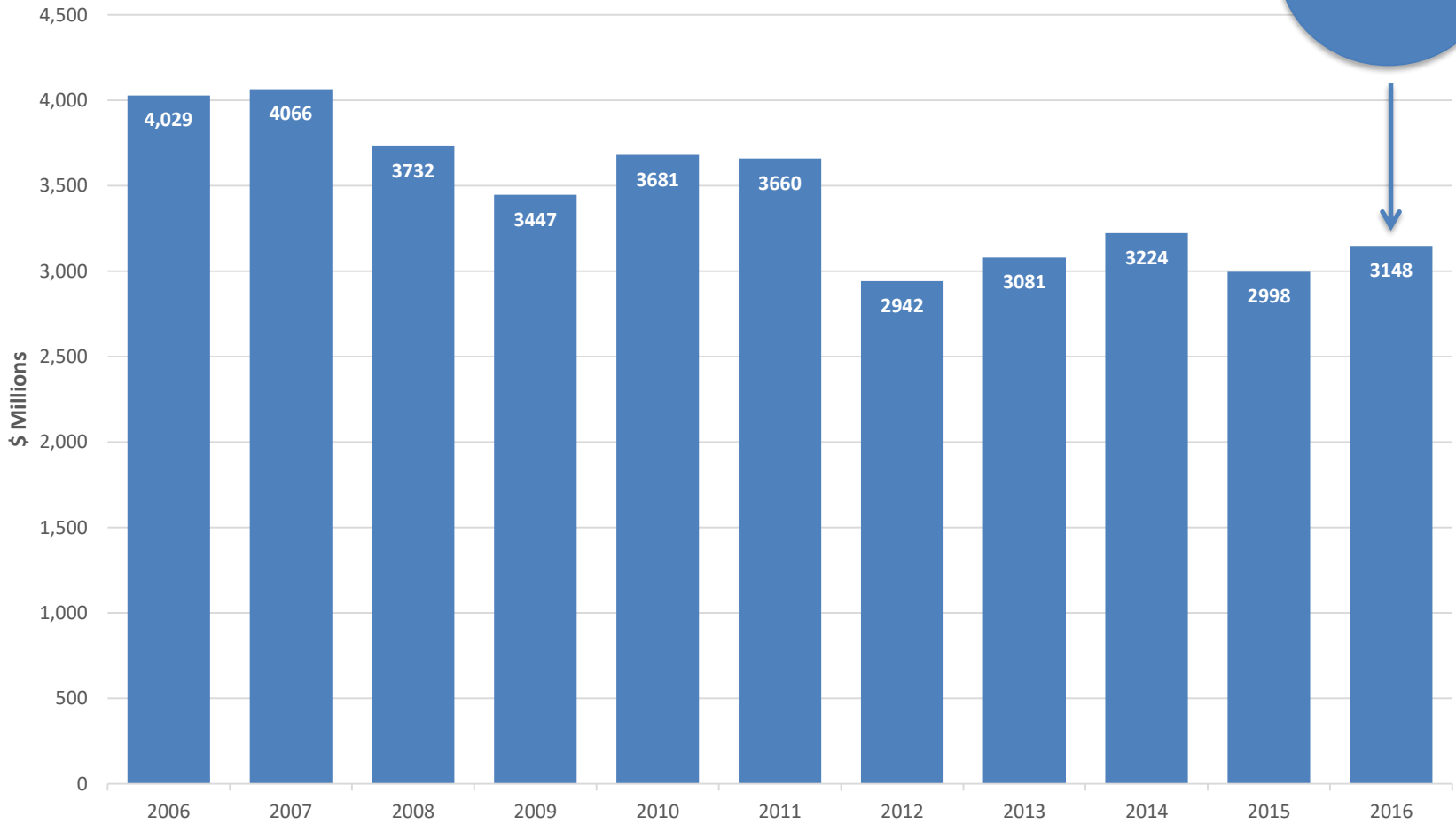
# 2016 Revenue Breakdown



# Commission Revenue

*Excluding Mutual Fund Sales*

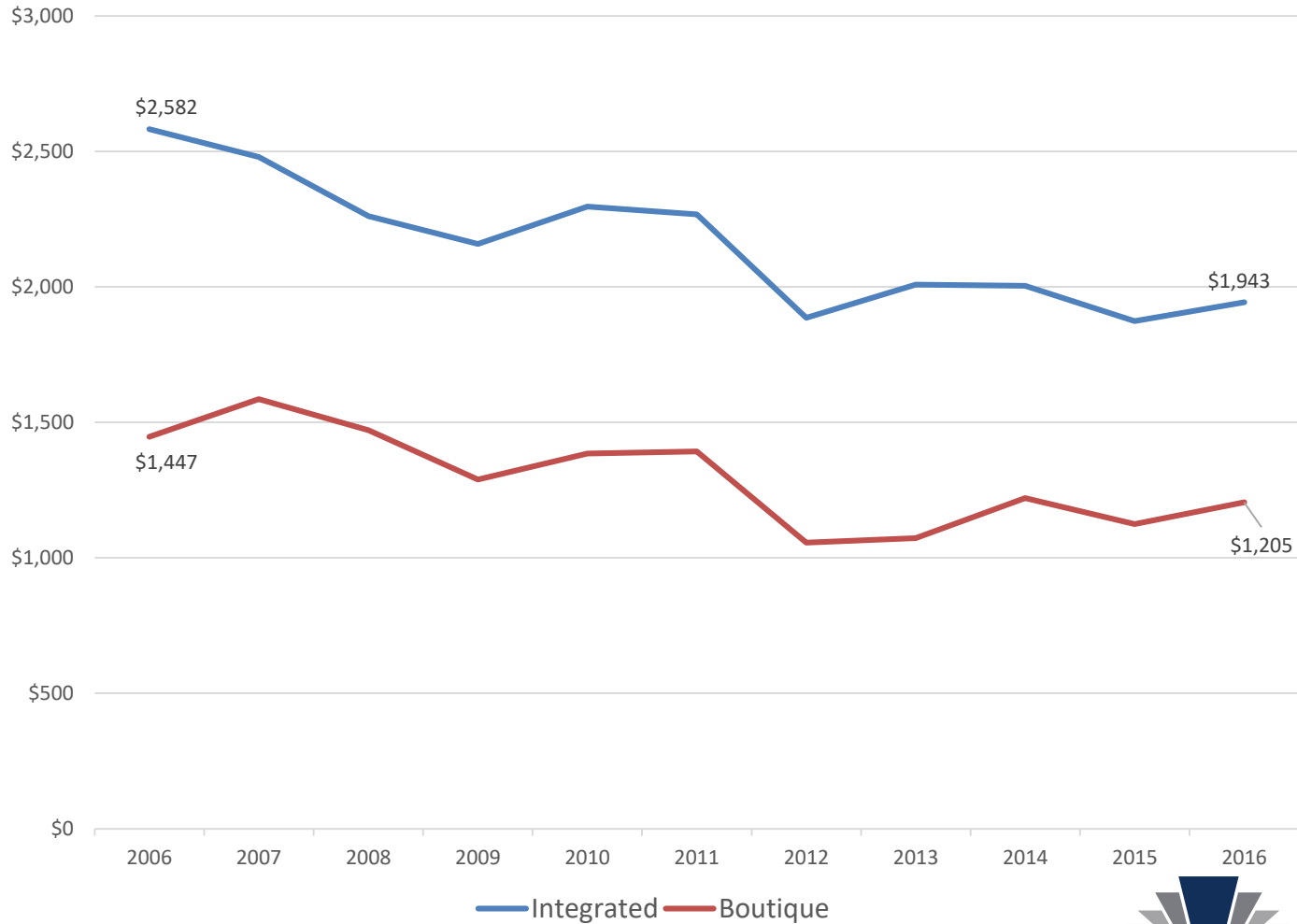
Down 23%  
from 2007





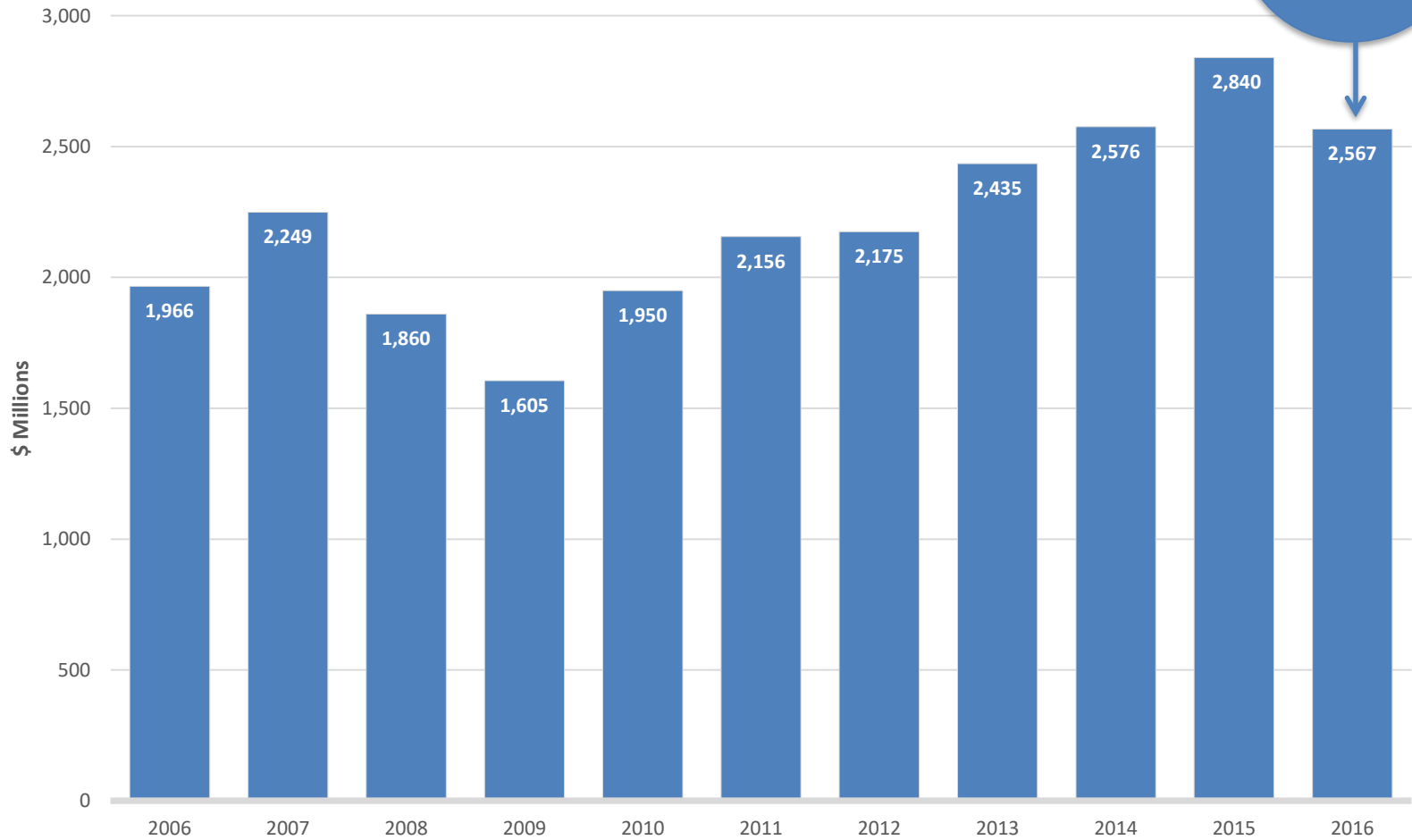
# Commission Revenue (Excluding Mutual Funds)

*Integrated vs Boutiques*

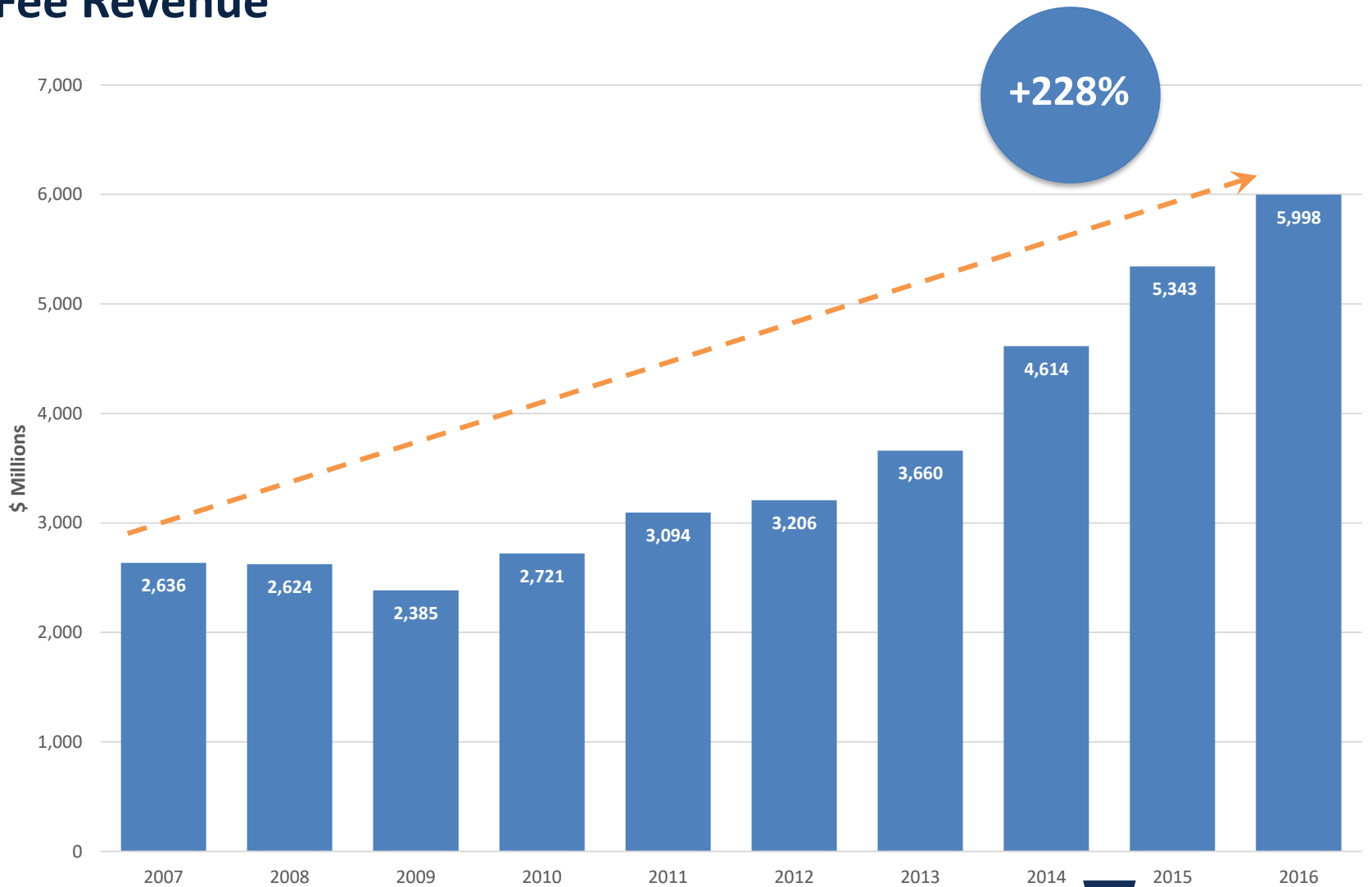


# Mutual Fund Revenue

Up 60%  
from  
2009

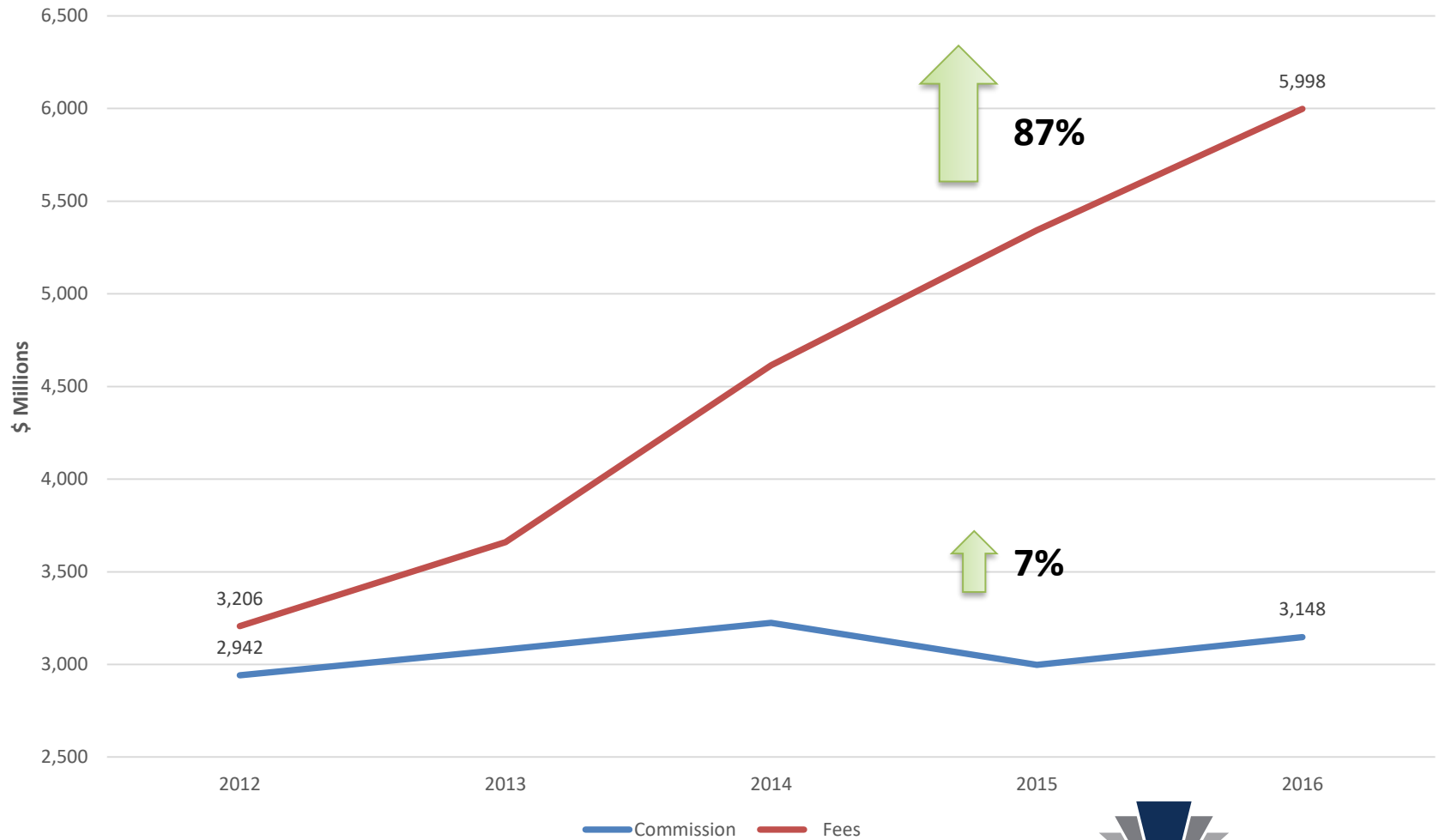


# Fee Revenue

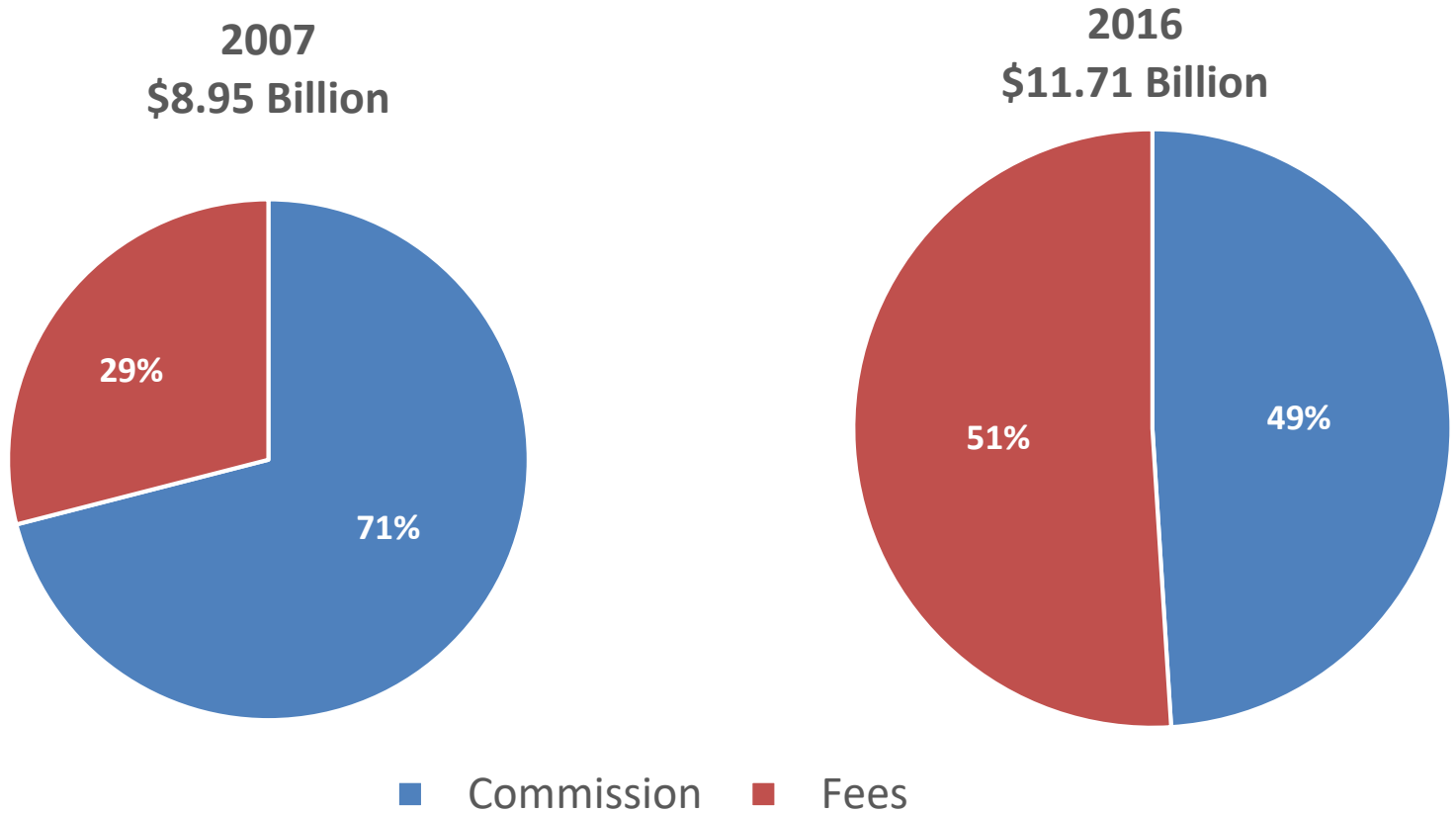


# Industry Fee-Based Revenue vs Commission Revenue

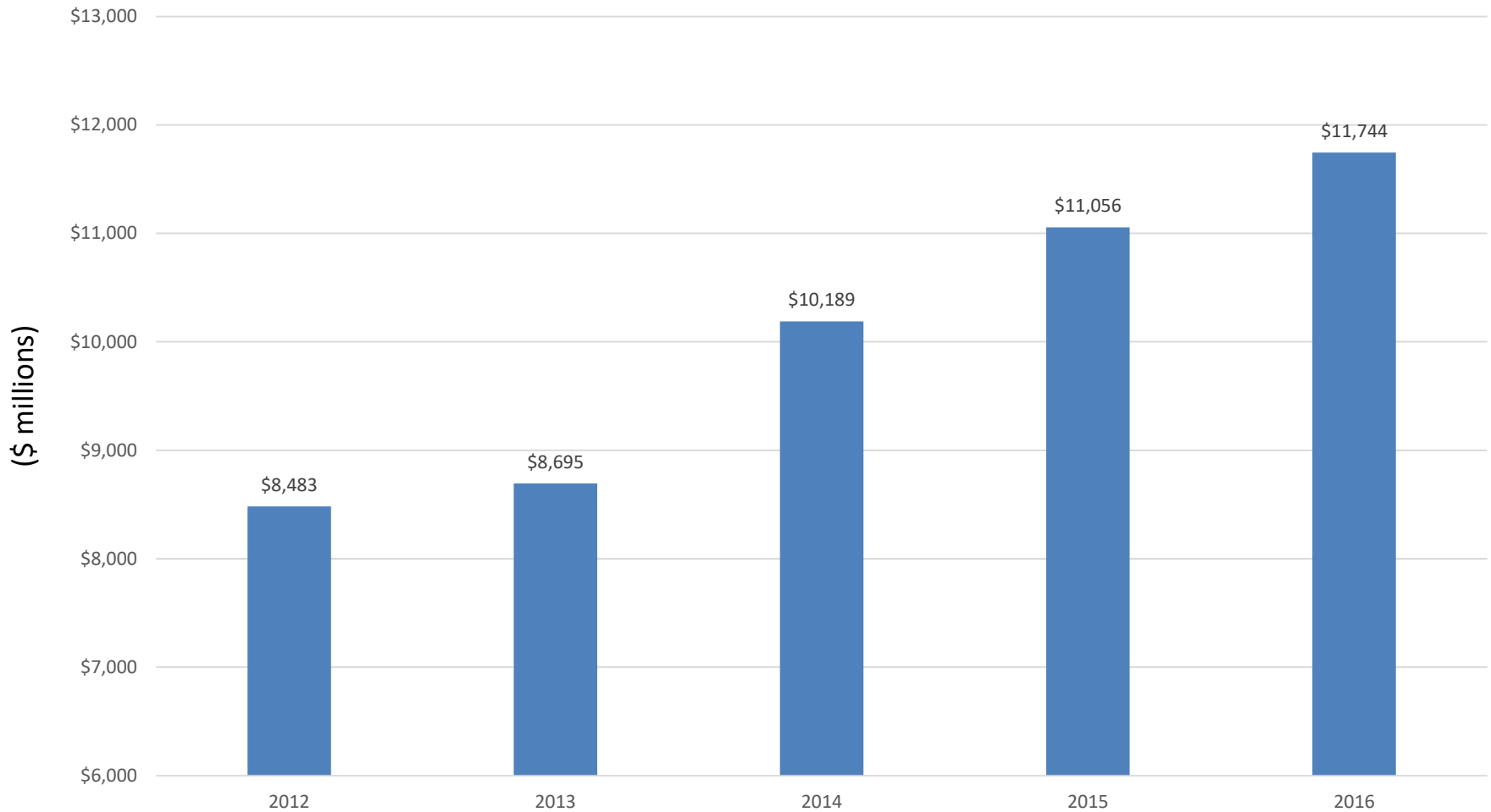
*Excluding Mutual Funds*



# Commissions (including mutual funds) & Fee Revenues



# Industry Retail Revenues (est)

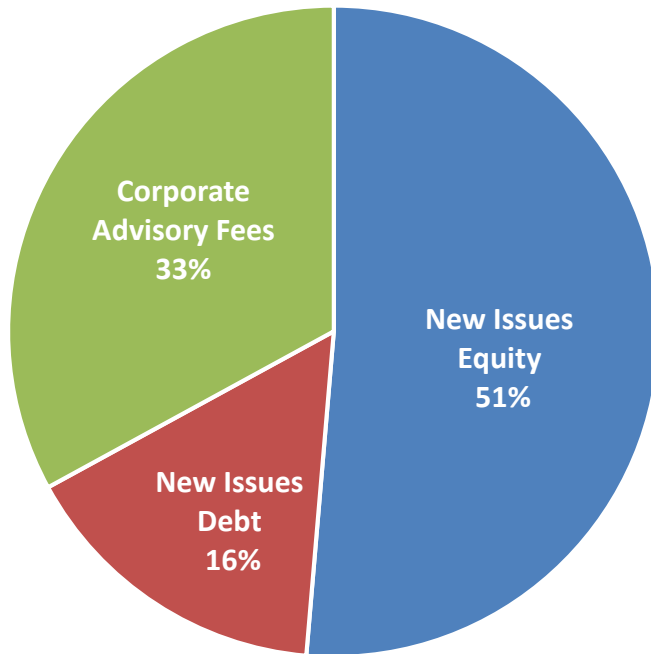


# Investment Banking Revenue

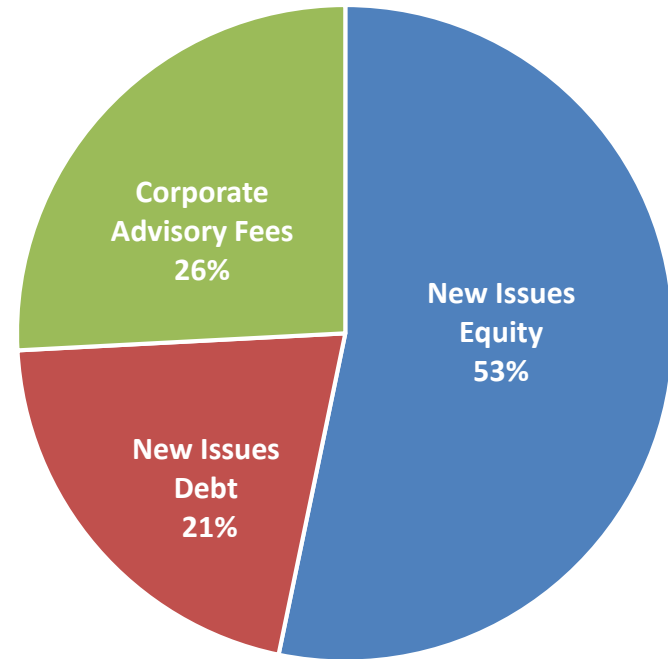


# Composition of Investment Banking Revenue

2008



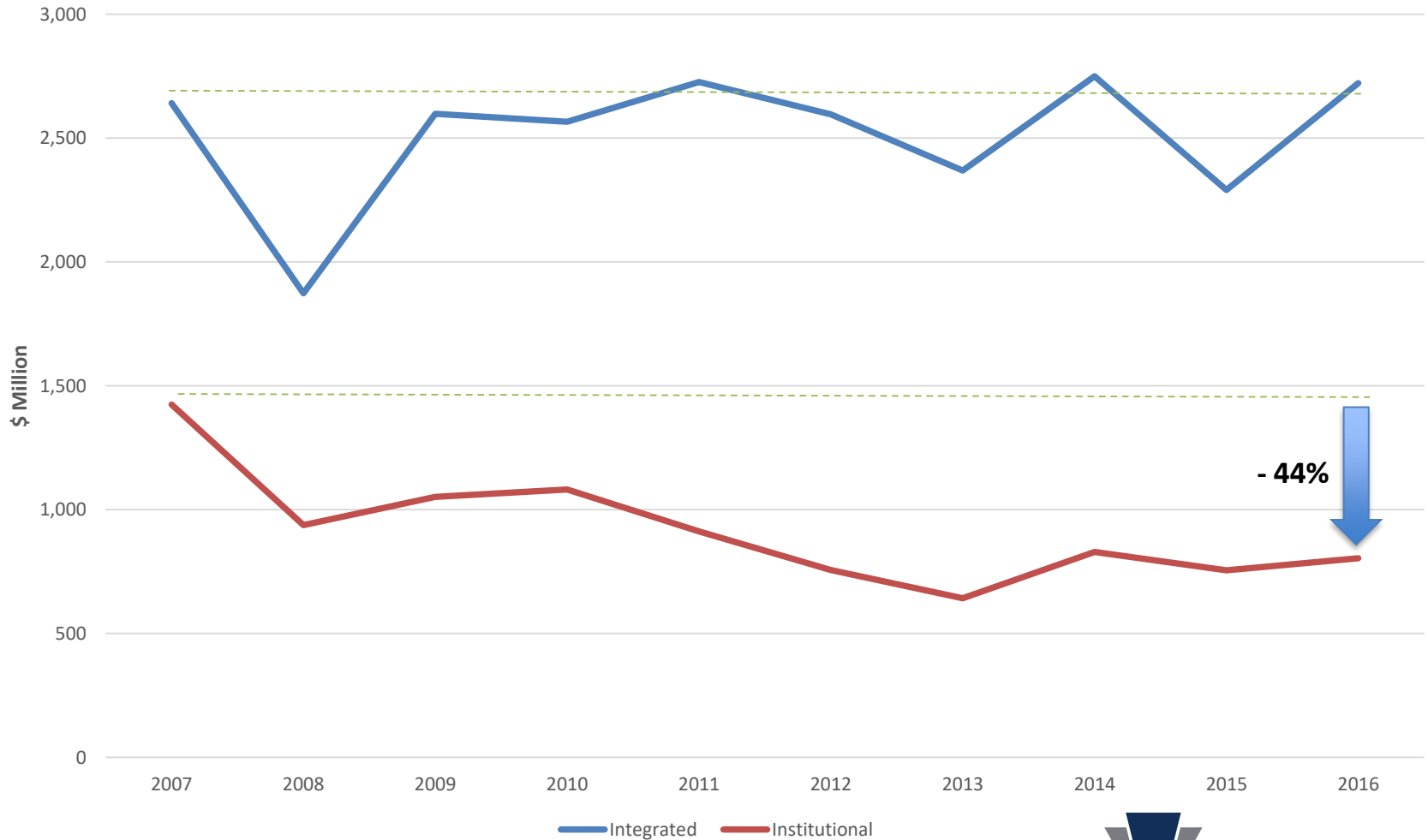
2016





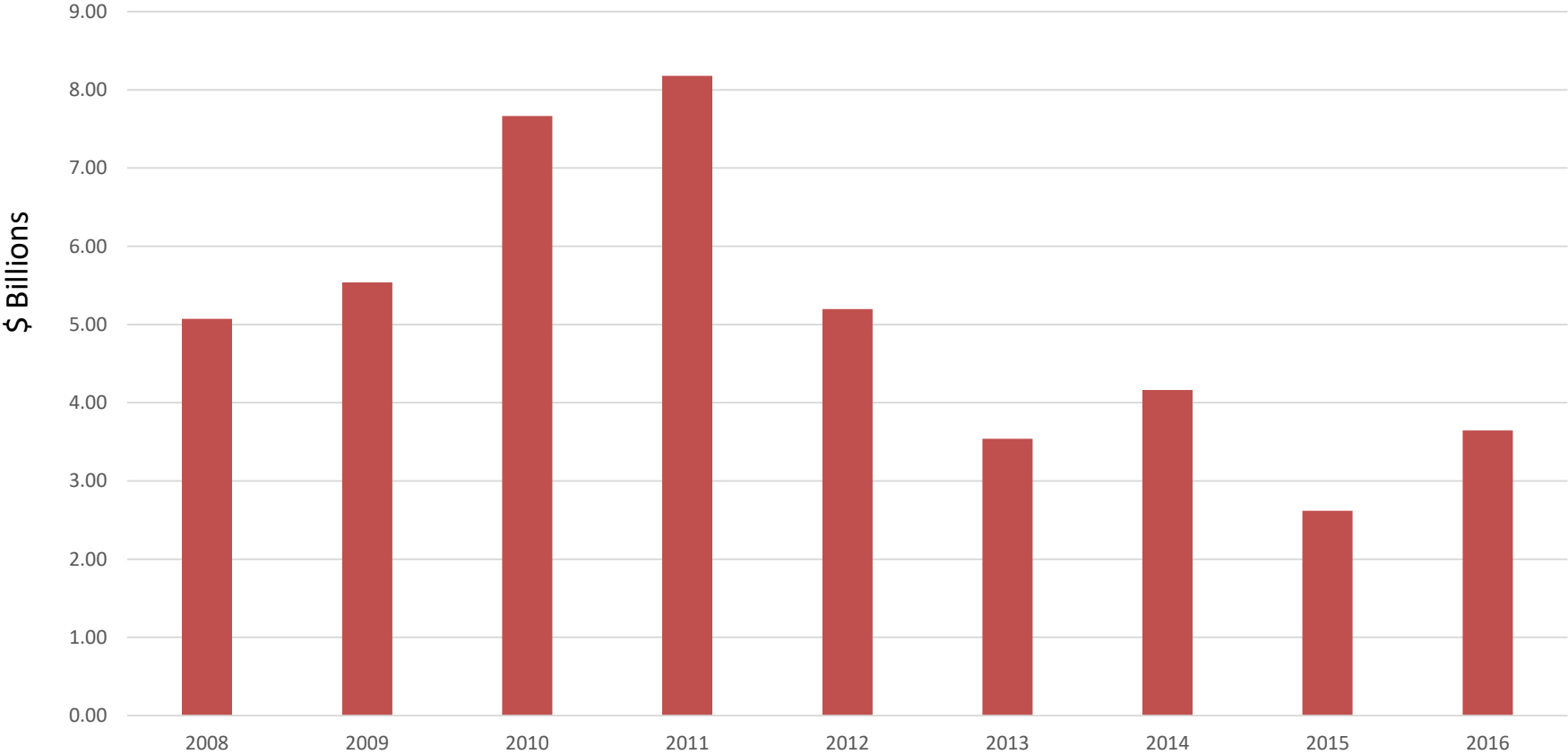
# Investment Banking Revenue

## *Integrated Dealers vs Institutional Boutiques*



# Common Equity Financings

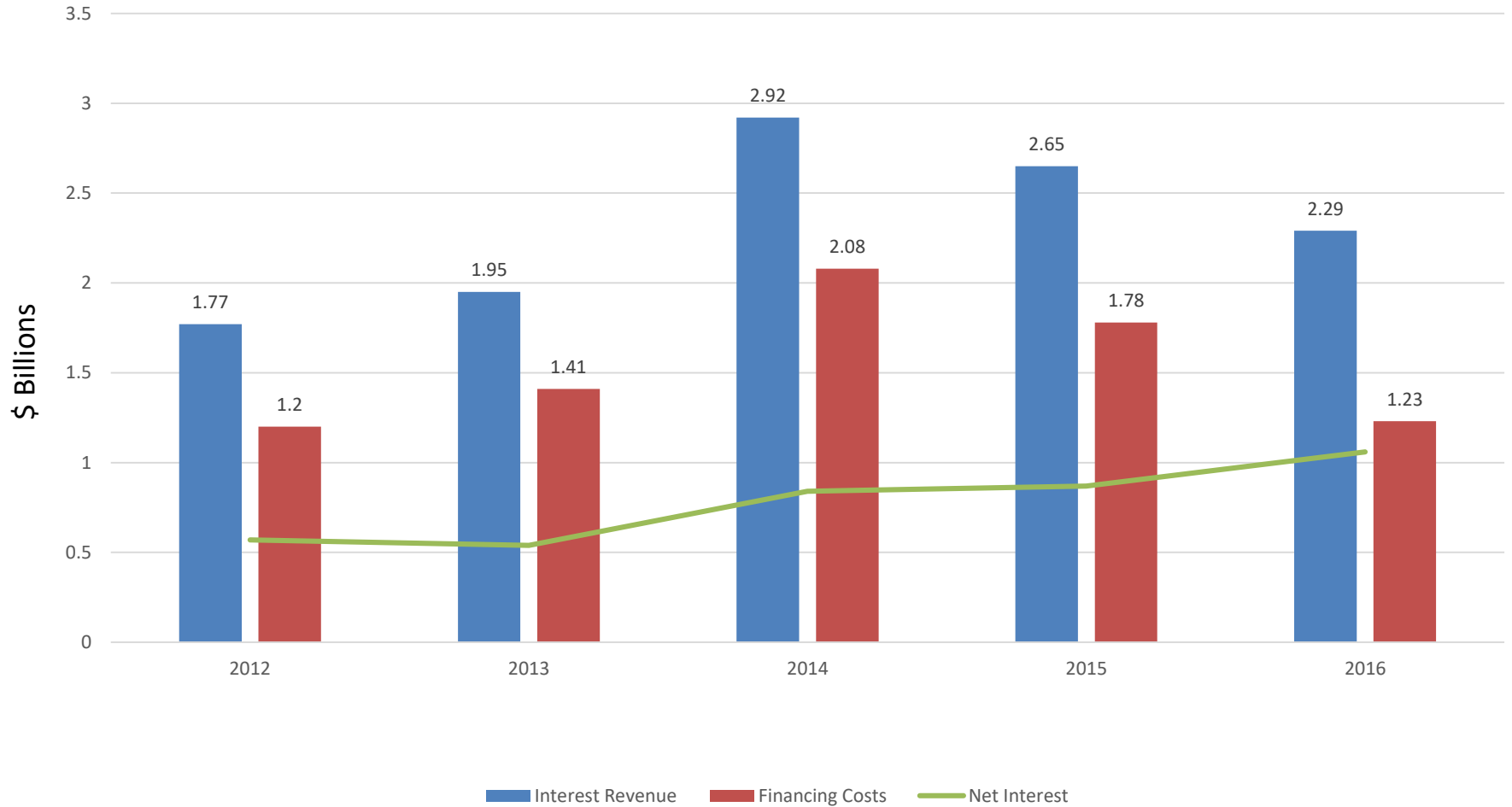
*Deals under \$25million*



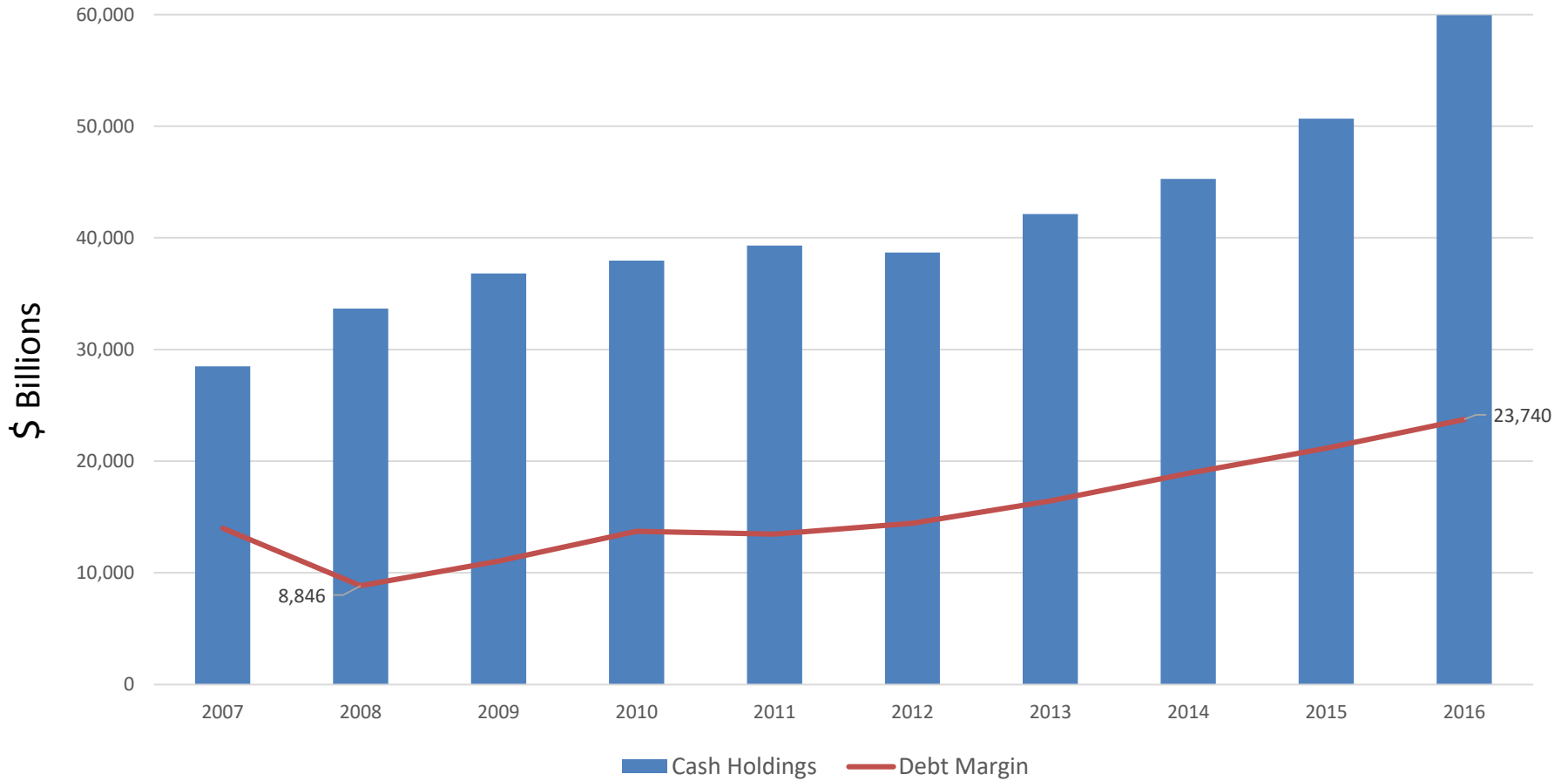
# Integrated Dealers' Share of Equity New Issue Revenue



# Industry Net Interest Revenues



# Client Cash Holdings vs Margin Debt



# IIAC Activities

- **Industry Advocacy**
  - “Best Interest” Standard
  - Embedded Commissions
  - CRA Advantage Rules
  - IIROC PLR Project
  - U.S Tax Reporting
- **Member Resources: Tools and Templates**
  - Small Dealer Compensation Survey
  - Model PM/DM Agreement
  - Cybersecurity resource center
  - 871m Transfer Statement
  - Linked Notes Security Master List
- **Member Firm Benefits**
  - Cyber Insurance Program
  - Fidelity Bond Program
  - Errors and Omissions
  - Health and Dental
- **Industry Profile**
  - Hall of Fame Award
  - Top Under 40 Award